### Instructions to Voters

- Fill in the oval next to the name of the person you want to choose, like this: ○
- To have your vote count, do not spoil your ballot by erasing or crossing out your choice.
- If you make a mistake, ask for a new ballot.

<table>
<thead>
<tr>
<th>SELECTMEN FOR TWO</th>
<th>FOR LIBRARY BOARD OF TRUSTEE VOTE FOR THREE</th>
</tr>
</thead>
<tbody>
<tr>
<td>HAZLETT, TRICIA W.</td>
<td>JUTRAS, DAVID P.</td>
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<tr>
<td>MACLEOD, JOHN K. III</td>
<td>LAPLANTE, ELISE C.</td>
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<tr>
<td>ROCHE, SEAN P.J.</td>
<td>MASUCCI, PETER F.</td>
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<td></td>
<td>SCHLEIDERER, ALICE J.</td>
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<td>Write-in</td>
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<tr>
<td>FOR W/O C.S.D. COMMITTEE TRUSTEE VOTE FOR ONE</td>
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<tr>
<td>ACKERSON, HELENA</td>
<td>Write-in</td>
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<tr>
<td>FOR WELL SANITARY DISTRICT TRUSTEE VOTE FOR TWO</td>
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<tr>
<td>BATCHELDER, JUSTIN R.</td>
<td>Write-in</td>
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<tr>
<td>NISKI, ALPHONSE E.</td>
<td>KK&amp;W WATER DISTRICT TRUSTEE VOTE FOR ONE</td>
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<td>OLIVER, THOMAS P.</td>
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<td>Write-in</td>
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<td>Write-in</td>
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ARTICLE 7. POTENTIAL EMPLOYEE-RELATED EXPENSES: Shall the Town vote to appropriate and expend up to $60,000 from Undesignated Fund Balance (Surplus) for the following:

Retirement Benefit Reimbursement - $25,000 to fund payment, when necessary, of accrued benefits to employees who are retiring or leaving Town Service;

Workers Compensation – Light Duty Fund - $25,000 to pay wages of injured employees able to work in a light duty capacity; and

Educational Reimbursement Fund - $10,000 to fund educational course reimbursement in FY20 for eligible union and non-union employees based on contract requirements and the Non-Union Educational Assistance Program guidelines.

Board of Selectmen Recommends YES (5 in Favor / 0 Against)
Budget Committee Recommends YES (7 in Favor / 0 Against)

If this Article is defeated, the appropriation for this Article shall be the amount approved at last year’s Annual Town Meeting which was $60,000.

☐ Yes
☐ No

ARTICLE 8. POTENTIAL TOWN LIABILITIES: Shall the Town vote to appropriate and expend up to $295,000 from the Undesignated Fund Balance (Surplus) for the following potential liabilities:

Legal Services Fund - $75,000 to be used at the discretion of the Board of Selectmen, following a public hearing, to fund legal services for significant legal and/or legislative matters beyond the normal legal budget; and

Self-insurance Claims Coverage - $10,000 to fund payment of the Town’s deductible and other expenses associated with accepted claims made against the Town; and

Emergency Fuel and Utilities Account - $40,000 to be expended, following a public hearing by the Board of Selectmen, to cover potential shortfalls in the FY'20 fuel and utilities budgets due to the unpredictable markets for diesel, unleaded gasoline, propane and electricity; and

Emergency Facility Repair and Energy Efficiency Improvement Fund - $50,000 to be used at the discretion of the Board of Selectmen, following a public hearing, to pay for emergency repairs and energy efficiency improvements to town-owned facilities that are not contemplated in the FY'20 operating budget; and

Shortfall on State Revenue Projected to offset Town Budget Funding - $40,000 to be used in case at the discretion of the Board of Selectmen, following a public hearing, at the end of the fiscal year to balance any shortfall in State Revenue projected to be received that offset the budget for property tax purposes; and

Health Reimbursement Account Fund - $30,000 to fund payment of the Town’s portion of employee’s health insurance deductibles for employees covered by high deductible health insurance plans; and

Facility Maintenance and Repair Fund - $50,000 to be used at the discretion of the Board of Selectmen, following a public hearing, to pay for maintenance and repairs to town-owned facilities and property that are not contemplated in the FY'20 operating budget.

Board of Selectmen Recommends YES (5 in Favor / 0 Against)
Budget Committee Recommends YES (7 in Favor / 0 Against)

If this Article is defeated, the appropriation for this Article shall be the amount approved at last year’s Annual Town Meeting which was $295,000.

☐ Yes
☐ No

ARTICLE 9. CAPITAL IMPROVEMENT PLAN (Raising and Appropriating from Taxation, and Appropriating and Transferring Funds From Reserves, Surplus, and the State to Fund the Capital Improvement Plan): Shall the Town vote to raise and appropriate $938,200, appropriate $1,391,500 from the Undesignated Fund Balance (Surplus); appropriate $692,086 from various CIP Reserve Funds; appropriate $200,000 from the State of Maine Local Roads Assistance Program and appropriate $25,000 from Enterprise funds; and transfer said monies ($3,246,765) into various CIP reserve funds, which will be used to fund the CIP program as specified in Table 5 of the appendix to the Annual Town Meeting Warrant?

Board of Selectmen Recommends YES (5 in Favor / 0 Against)
Budget Committee Recommends YES (7 in Favor / 0 Against)

If this Article is defeated, the appropriation for this Article shall be the same amount approved at last year’s Annual Town Meeting which was $2,430,500.

☐ Yes
☐ No

GO TO NEXT BALLOT AND CONTINUE VOTING
Instructions to Voters

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ARTICLE 3. Estimated Revenues: Shall the Town vote to collect and appropriate the estimated amounts in Town Generated Revenue and State Revenue in the amount of $4,741,192 to reduce the amount to be raised by taxation as shown in Table 1 of the appendix to the Annual Town Meeting Warrant?

Board of Selectmen Recommends: YES (5 in Favor / 0 Against)
Budget Committee Recommends: YES (7 in Favor / 0 Against)

If this Article is defeated, the appropriation for this Article shall be the amount approved at last year's Annual Town Meeting which was $4,157,784.

☐ Yes
☐ No

ARTICLE 4. Pass Through Accounts: Shall the Town vote to authorize the Town Treasurer to accept and pay out Pass-Through Funds in the estimated amount of $852,500 from specified sources as shown in Table 2 of the appendix to the Annual Town Meeting Warrant?

Board of Selectmen Recommends: YES (5 in Favor / 0 Against)
Budget Committee Recommends: YES (7 in Favor / 0 Against)

If this Article is defeated, the appropriation for this Article shall be the amount approved at last year's Annual Town Meeting which was $852,500.

☐ Yes
☐ No

ARTICLE 5. SALARIES: Shall the Town vote to raise and appropriate $6,721,356, and transfer said monies ($6,721,356) into various department salary lines for municipal employees' salaries and wages during FY 2020 as shown on Table 3 of the appendix to the Annual Town Meeting Warrant?

If this Article is defeated, the appropriation for this Article shall be the amount approved at last year's Annual Town Meeting which was $6,368,374.

☐ Yes
☐ No

ARTICLE 6. OPERATIONS: Shall the Town vote to raise and appropriate $7,631,359 and appropriate $150,000 from the Undesignated Fund Balance (Surplus), and transfer said monies ($7,781,359) into various department operation lines as shown on Table 4 of the appendix to the Annual Town Meeting Warrant for the operation of municipal departments and committees during FY 2020?

Board of Selectmen Recommends: YES (5 in Favor / 0 Against)
Budget Committee Recommends: YES (7 in Favor / 0 Against)

If this Article is defeated, the appropriation for this Article shall be the amount approved at last year's Annual Town Meeting which was $7,439,513.

☐ Yes
☐ No

TURN BALLOT OVER
VOTE BOTH SIDES
**ARTICLE 14. DAYTIME FULL-TIME FIREFIGHTER:** Shall the Town vote: (1) to hire one additional full-time firefighter to cover the peak daytime period during which coverage is the most difficult to obtain; and (2) to raise and appropriate $51,048 in compensation and fringe benefits cost ($34,072 salary plus $17,036 benefits)?

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<thead>
<tr>
<th>Board of Selectmen Recommends</th>
<th>YES (5 in Favor / 0 Against)</th>
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</thead>
<tbody>
<tr>
<td>Budget Committee Recommends</td>
<td>YES (5 in Favor / 2 Against)</td>
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</tbody>
</table>

- **Yes**
- **No**

**ARTICLE 15. AUTHORIZATION TO SELL MUNICIPAL LAND:** Shall the Town vote to authorize the Board of Selectmen to do the following: (1) take all steps reasonably necessary to sell the approximate 15 acre parcel of vacant land on Route 109 that was acquired as the originally intended site of the new Fire Substation (Map 0035 and Lots 13 EXE & 14 EXE); (2) to use any sale proceeds necessary to complete the Fire Substation project relocated to the Town’s Public Works parcel on Route 9 (Map 0040 Lot 009 EXE); and (3) return to the Town’s surplus account any balance of sale proceeds not reasonably needed to complete the Fire Substation Project?

<table>
<thead>
<tr>
<th>Board of Selectmen Recommends</th>
<th>YES (5 in Favor / 0 Against)</th>
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<tbody>
<tr>
<td>Budget Committee Recommends</td>
<td>YES (7 in Favor / 0 Against)</td>
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</tbody>
</table>

- **Yes**
- **No**

**ARTICLE 16. LEASE OF TOWN PROPERTY FOR SOLAR FACILITIES:** Shall the Town vote to: (1) lease two parcels of Town-owned land, namely the “Landfill Site” (comprised, collectively, of Tax Map 34, Lots 006-EXE, 006-A-EXE, 006-A-1-EXE, 006-B-EXE, 006-9-EXE, 006-10-EXE, 007-EXE) and the “Gravel Pit Site” (comprised, collectively, of Tax Map 48, Lots 002-EXE, 003-EXE, 004-EXE, 005-EXE and Tax Map 49, Lots 001-EXE, 002-EXE, 007-EXE, 011-A-EXE) to Walden Renewables Development, LLC (“Walden Renewables”) for the purposes of constructing and operating solar photovoltaic facilities thereon (the “Solar Facilities”), as outlined in a Memorandum of Understanding dated March 19, 2019 between the Town and Walden Renewables; (2) authorize the Board of Selectmen, after a public hearing, to enter said Lease; and (3) authorize the Board of Selectman to take all steps reasonable and necessary to complete said Lease, including negotiating and executing documents?

| Board of Selectmen Recommends | YES (5 in Favor / 0 Against) |

- **Yes**
- **No**

**ARTICLE 17.** Shall the Ordinance entitled ‘An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells to Define and Adopt Requirements for Farm Stands and Food Stands,’ be enacted?

- **Yes**
- **No**

**ARTICLE 18.** Shall the Ordinance entitled ‘An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells to Define Accessory Living Space,’ be enacted?

- **Yes**
- **No**

**ARTICLE 19.** Shall the Ordinance entitled ‘An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells to Allow Accessory Retail Use in the Light Industrial District,’ be enacted?

- **Yes**
- **No**

**ARTICLE 20.** Shall the Ordinance entitled ‘An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells to Amend Definitions to Clarify Kitchen Facility,’ be enacted?

- **Yes**
- **No**

**GO TO NEXT BALLOT AND CONTINUE VOTING**
SPECIMEN BALLOT
ANNUAL TOWN MEETING
WELLS, MAINE
JUNE 11, 2019

Town Clerk

Instructions to Voters

♦ Fill in the oval to the left of your choice, like this: ☐
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ARTICLE 10. CAPITAL EXPENDITURES (Appropriations (Spending) of Fund Money): Shall the Town vote to appropriate and expend $3,346,700 from the Capital Reserve Funds to fund the Capital Expenditures as specified in Table 5 of the appendix to the Annual Town Meeting Warrant?

Board of Selectmen Recommends  YES (5 in Favor / 0 Against)
Budget Committee Recommends  YES (7 in Favor / 0 Against)

If this Article is defeated, the appropriation for this Article shall be the same amount approved at last year’s Annual Town Meeting which was $2,059,500.

☐ Yes
☐ No

ARTICLE 11. EXPENDITURES FROM SPECIFIC CIP RESERVE ACCOUNTS: Shall the Town vote to authorize the Board of Selectmen, in the event of emergency and after a public hearing, to expend up to the fund balance (as specified in Table 5 of the appendix to the Annual Town Meeting Warrant) in the following CIP reserve accounts: Infrastructure, Technology, and Ambulance?

Board of Selectmen Recommends  YES (5 in Favor / 0 Against)
Budget Committee Recommends  YES (7 in Favor / 0 Against)

☐ Yes
☐ No

ARTICLE 12. GENERAL ASSISTANCE: Shall the Town vote to appropriate and expend from the Undesignated Fund Balance (Surplus) up to $60,000 to fund the Town of Wells General Assistance Program?

Board of Selectmen Recommends  YES (5 in Favor / 0 Against)
Budget Committee Recommends  YES (7 in Favor / 0 Against)

If this Article is defeated, the appropriation for this Article shall be the amount approved at last year’s Annual Town Meeting which was $60,000.

☐ Yes
☐ No

ARTICLE 13. TOWN CLERK COMPENSATION: Shall the Town vote to raise and appropriate $67,944 and to expend $67,944 for the Town Clerk’s compensation in FY’20 which represents a $2,798 increase adjustment (4.29%) from the current salary of $55,146?

Board of Selectmen Recommends  YES (5 in Favor / 0 Against)
Budget Committee Recommends  YES (7 in Favor / 0 Against)

If this Article is defeated, the appropriation for this Article shall be the amount approved at last year’s Annual Town Meeting, which with adjustment was $55,145.

☐ Yes
☐ No

TURN BALLOT OVER
VOTE BOTH SIDES
SPECIMEN BALLOT
ANNUAL TOWN MEETING
WELLS, MAINE
JUNE 11, 2019

Town Clerk

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ARTICLE 21. Shall the Ordinance entitled “An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells to Exempt Most Public Utility Facility Uses From Certain Dimensional Requirements,” be enacted?

○ Yes
○ No

ARTICLE 22. Shall the Ordinance entitled “An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells to Define Net Habitable Floor Area,” be enacted?

○ Yes
○ No

ARTICLE 23. Shall the Ordinance entitled “An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells to Amend Public Utility Facility to Include Uses Such as Solar Arrays,” be enacted?

○ Yes
○ No

ARTICLE 24. Shall the Ordinance entitled “An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells to Amend Building Separation Requirements for Multifamily Developments,” be enacted?

○ Yes
○ No

ARTICLE 25. Shall the Ordinance entitled “An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells to Amend the Definition of Home Business and to Clarify That the Use of a Home Business Must Be Conducted by the Occupant of the Dwelling,” be enacted?

○ Yes
○ No

ARTICLE 26. Shall the Ordinance entitled “An Ordinance to Amend Chapter 145 (Land Use) of the Code of the Town of Wells, to Define Adult Business Establishment and Permit Adult Business Establishments within the Light Industrial District retroactive in its adoption to April 8, 2019,” be enacted?

○ Yes
○ No

YOU HAVE COMPLETED VOTING
SPECIMEN BALLOT
WELLS-OGUNQUIT COMMUNITY SCHOOL DISTRICT
WELLS, MAINE
DISTRICT BUDGET VALIDATION REFERENDUM
JUNE 11, 2019

Helena Ackerson
Chair of the Wells-Ogunquit Community School District School Committee

Instructions to Voters

♦ Fill in the oval to the left of your choice, like this: ○
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Question 1: Do you favor approving the Wells-Ogunquit Community School District #18 budget for the upcoming school year that was adopted at the latest district budget meeting?

☐ Yes
☐ No

Question 2: Do you wish to continue the budget validation referendum process in the Wells-Ogunquit Community School District #18 for an additional three years?

☐ Yes
☐ No

Informational Note on Question 2

A "YES" vote will require Wells-Ogunquit Community School District #18 to continue to conduct a referendum to validate its annual school budget for the next three years.

A "NO" vote will discontinue the budget validation referendum for at least three years and provide instead that the annual school budget shall be finally adopted at a meeting of the voters of Wells-Ogunquit Community School District #18.

YOU HAVE NOW COMPLETED VOTING